

Remarks by Governor Edward M. Gramlich

The Twenty-fourth Frank M. Engle Lecture in Economic Security, The American College, Bryn Mawr, Pennsylvania April 19, 2001

Social Security Reform in the Twenty-First Century

In fiscal year 2000, the U.S. social security system paid \$415 billion in benefits to 45 million people. These benefits make up roughly 40 percent of the income received by aged families and more than 80 percent of the income received by the poorest aged families. Social security has not eliminated aged poverty, but it has been largely responsible for a reducing the poverty rate among aged families from 35 percent in 1959 to 11 percent today. Because of its support to aged people of all incomes, poll after poll has indicated social security's unique political popularity. Politicians treat social security as the "third rail" of U.S. politics: "Touch it and you die."

The original Social Security Act was passed in 1935, the most significant and lasting domestic policy achievement of Franklin D. Roosevelt's New Deal. The program's history in the twentieth century was one of steady growth. The combined employer-employee payroll tax to finance the program started at 2 percent in 1937 and rose gradually through the years to 12.4 percent by the close of the century. This tax was assessed on the first \$3,000 of wages in 1937 and on the first \$76,200 in 2000. Coverage was sporadic at first, but the program now covers more than 96 percent of the workforce. A disability insurance program was added to the normal retirement benefits in 1954, and benefits were automatically indexed for inflation beginning in 1975.

Although growth was the watchword in the twentieth century, many commentators now predict a slowdown in program growth. The program is now mature, in the sense that coverage is nearly universal and benefits automatically rise at roughly the same rate as overall wages and salaries. But unlike the situation for most of the twentieth century, as we move to the twenty-first century the United States will be experiencing a massive aging of its population, with more people receiving benefits compared to those financing benefits. Whereas there were 16 workers paying taxes for every retired beneficiary in 1950, the number has dropped to 3.4 now and is slated to drop to 2 in another three decades. The consequence is that it will take an immediate payroll tax increase, now estimated at 1.9 percent (bringing the total to 14.3 percent), just to pay for the present benefit system over the standard seventy-five-year forecasting period, and a greater tax increase if this forecasting period is extended even a few years. Yet unlike in the twentieth century, when such a payroll tax increase would have been the normal response to impending financial problems, almost all politicians of either party now oppose further payroll tax increases, and some advocate reductions. What worked politically in the twentieth century may not work in the twenty-first century.

In this article I will try to assess the economic and political outlook for social security, the signature social program of the twentieth century, in the twenty-first century. I first review

the objectives that I believe the United States should consider paramount in dealing with social security, and some of the problems now facing the system. Then I will promote my own requirement for social security reform--whatever else it does, the reform should try to raise national saving, in effect prefunding future benefit payments.²

Objectives and Problems

Social Protections. The fundamental objective in dealing with social security should be to preserve its massive system of social protections. The program contains some internal redistribution, in the sense that returns on contributed payroll taxes are higher for low-wage workers than for high-wage workers. These higher returns, reflected in relatively higher benefit payments for lower-wage retirees, largely explain why the program has been responsible for so much reduction of poverty among the aged and why social security accounts for such a high share of the retirement income received by lower- income retirees. In addition, the disability program gives workers and their families protection against the financial consequences of workplace disabilities. Family members of workers who die prematurely receive survivor's insurance. Social security benefits are annuities, so that payments go on as long as retirees live with added protection for surviving spouses. These annuities are also set in real terms, which means that their purchasing power is automatically protected from the ravages of inflation. Social security is one of the few pension programs in America with this feature. All of these social protections have existed for some time, in fact for so long that they may be taken for granted. Preserving them should be the first order of business

Although preserving the main social protections is fundamental, the structure of benefits could certainly be improved or modified. One obvious change is in coverage. Program coverage is now nearly universal, except for a share of state and local government workers and some other workers in sectors that will eventually be fully covered. A standard suggestion for program reform is to move toward complete coverage. A second suggestion involves poverty reduction. Because of the way benefits for surviving spouses are computed, America still has high poverty rates among aged widows, rates that are much higher than those in other developed countries. There are relatively simple and inexpensive ways to change the computation of survivor benefits to cut into this high rate of poverty for aged widows.³

Two other problems with the benefit system receive most of the discussion. One involves the so-called normal retirement age for the computation of benefits. The social security system computes benefits through a formula based on the payroll tax contributions that workers have paid into the trust fund. This computation leads to a standard benefit received at age sixty-five, the normal retirement age now, as indeed it was back in 1935 when the program was established. But, of course, workers live much longer now than they did then, and the gradual lengthening of retirees' life spans is the major cause of the financial problems now facing the system.

Workers can retire and collect benefits as early as age sixty-two, taking an actuarial reduction in benefits if they do so. They can also gain more benefits from the delayed retirement credit if they work past age sixty-five. Previous legislation has the normal retirement age rising in steps to age sixty-seven over the next two decades. Many have proposed going beyond this legislation and tying the normal retirement age to life expectancy, computing benefit payments on the assumption that different cohorts of workers could be spending a constant share of their expected lifetimes in working and retirement

years.

Proposals to raise the normal retirement age are hugely controversial, perhaps because they are generally misunderstood. What is misunderstood is the fact that, if workers are still permitted to retire and collect benefits at age sixty-two, the rising normal retirement age really means only a slight cut in benefits for workers retiring at any fixed age. It does not mean that these workers actually have to work until these older ages. This slight cut in the growth of future benefits seems like a reasonable approach to dealing with a situation where workers are arriving at present retirement ages in a healthier and healthier status, and will be living longer and longer.

The second issue that commonly arises on the benefit side reflects the fact that social security is largely a social protection program, not a full program for retirement benefits. Social security today provides most retirement income for low-wage retirees but a lesser share as we move up the income scale. The idea is that higher-wage retirees should, if they wish to continue their pre-retirement living standards, supplement social security with private pensions and their own saving. Unfortunately, many do not. Roughly 40 percent of households in the \$25,000 to \$50,000 income class do not have other pensions, and roughly 30 percent of households with incomes above \$50,000 do not have other pensions. These workers at least ought to be thoroughly warned about the impending decline in their standard of living, perhaps induced to save more by tax incentives, and perhaps even required to save more. I'll return to this saving issue below.

Actuarial Balance. From its inception, social security has been set up in a very responsible way financially. Employer and employee taxes, along with a small amount of revenue from the income taxation of benefits, go into a trust fund that is used to pay social security benefits. For the first forty years of its history this trust fund ran on a pay-as-you-go basis. Current payroll tax revenues were used to pay benefits, with little system accumulation of assets. Program changes made in the 1980s moved slightly toward the prefunding of benefits. The coming demographic shift was well recognized in the 1980s, and changes made then raised payroll taxes ahead of benefit payments, with the consequence that the social security trust fund is now running a cash surplus of about \$150 billion per year, rising about \$15 billion a year for the next few years.

This surplus is invested in government securities, with social security credited for all interest on these securities. Political talk about stealing social security benefits to finance the rest of government is fundamentally inaccurate. No social security funds are being stolen; the social security trust fund is making loans and getting full interest on these loans. In this respect, the social security fund is behaving just like any other prefunded pension plan that invests in Treasury securities.

Although the system's financial situation appears healthy, as we look ahead things change. The system builds in a financial exercise in which the trustees--three cabinet officers, the head of the Social Security Administration, and two outside members--make actuarial forecasts seventy-five years into the future. Seventy-five years is obviously a long time, and these forecasts should by no means be viewed as precise. At the same time, given the relatively predictable future demographics of the country--people live reasonably predictable lifetimes and the future size of the labor force can be reasonably well projected-these forecasts are useful indicators of future imbalances.

At this time, the forecasts indicate that the system will continue to build its assets for another twenty years and then run these assets down fairly sharply as the huge baby boom population moves into retirement. System assets are projected to be exhausted in year 2038, and it would take an immediate 1.9 percent increase in the combined employer-employee payroll tax rate to extend the system's assets for the seventy-five year forecasting period. Given the aging of the population, the asset shortfall gets much more dramatic beyond seventy-five years. Viewed as a share of the overall economy, if no changes are made, retirement and disability benefits are expected to rise from 4.2 percent of total national output today to 6.7 percent of total output by the end of the seventy-five year period, and to higher levels further in the future. Perhaps more significantly, the share of federal revenues required to fund these types of entitlement spending plus Medicare nearly double in the course of four decades, crowding out other types of government spending or requiring new federal tax increases. These indicators suggest that some changes should be made on the benefit side.

Many such changes are possible, and I will not get into the full range. But if changes are to be made on the benefit side, both to improve the trust fund finances and to limit the share of total output and federal revenues used for entitlement spending, it is infinitely better to make them early rather than late. These entitlement programs are retirement programs, and workers make their retirement plans based on an assumption of benefits that will be available. It is widely viewed as unfair to change benefits for present retirees who have already left their main job, and in fact important benefit cuts for retirees have never been enacted in the entire history of social security. It is nearly as unfair to cut the benefits of workers nearing retirement ages, for precisely the same reason. Hence, if benefits are to be cut enough to matter, they should be cut in a very gradual way, beginning early, and with the largest cuts in store for the youngest workers for whom retirement is in the distant future and retirement planning is still very flexible. In this sense, these future dates can be very misleading. Though the system might reasonably expect enough future revenues to pay the present schedule of benefits until 2038, sensible changes in benefits schedules should be enacted well before then.

Rates of Return. Because social security benefit payments are based on workers' previous payroll tax contributions, it is possible to compute implicit internal rates of return on these contributions. Many years ago, the economist Paul Samuelson established that the long-run equilibrium real rate of return on a pay-as-you-go pension fund of this sort would be equal to the trend rate of growth of real wages plus the trend rate of growth of the labor force, roughly 1 percent according to present assumptions. ⁵

But these are equilibrium returns. As the system builds to maturity, returns can be higher. For example, workers born in the nineteenth century and retiring in the early years of social security got much higher returns--they received full benefits but with contributions paid only from 1937 on. Workers born early in the twentieth century are getting reasonable returns. For example, single workers born in 1920, earning average amounts of wage income and living normal life spans, are receiving a real return on their and their employer's social security contributions of nearly 3 percent, roughly what would have been available in the bond market over this period. In addition, because of the internal redistribution in the system, lower-wage workers of any birth cohort receive higher-than-average returns. Workers of any birth cohort who die early receive lower-than- average returns. These differences are conscious and, in fact, implicit in the social insurance structure of the program. 6

But now that the program is maturing, the inalterable mathematical logic of Samuelson's proof is coming true, and average implicit rates of return are dropping toward 1 percent. Whereas workers born in 1920 who have had average incomes and life spans received real returns essentially equal to those on government bonds, such workers born now are expected to receive real returns of about 1 percent, much below the likely real return on bonds. Highincome workers born now could get negative returns.

Nothing can be done about these basic profiles. The underlying math is incontrovertible. Moreover, social security paid out high financial returns to earlier birth cohorts, effectively laying a further tax on younger and as yet unborn workers. These younger workers may regret both the underlying math and this tax, but they cannot change either. And in terms of underlying social equity, these younger workers should remember that they did not have to live through two world wars and a depression and that they are benefiting from the rising productivity and living standards of the U.S. economy. But it is still true that if internal rates of return continue downward, the basic political popularity of social security could at some point be threatened.

This is why prefunding, or new national saving, is so important. Any new funds devoted to the retirement system can, in effect, be invested in new capital and can pay at least the marginal real return on such funds, now roughly 4 percent if funds are invested in bonds and perhaps even more if some funds are invested in equities. In a macro- economic sense, new saving represents a way to finance added capital investment, making future workers more productive and helping them pay for future benefits. Though returns are inevitably dropping within the present system, new saving should continue to pay high returns at the margin, and it represents a sensible way to pay for future benefit costs.

Solutions

Many solutions have been proposed to deal with this interrelated set of social security problems. To keep the discussion manageable, I will focus on four basic approaches--one based on the normal twentieth-century response, one that I proposed earlier in the report of the 1994-96 Social Security Advisory Council, and two representing present political opinion in Washington. Though as I said above, one can make very good arguments for at least a slow trimming of the growth of benefits over time, the proposals are very much alike in that each preserves in essential form the present system of benefits. Each also preserves the present set of social protections, the first objective I described. Further, each tries to restore the long-run actuarial solvency of the social security trust fund. The proposals differ in their economic dimensions--whether they prefund some future benefit costs, whether they raise national saving and take advantage of the higher marginal return on this new saving, and whether they increase payroll tax rates.

The standard twentieth-century solution to the financial problems posed by social security was to raise payroll taxes. Were this to be done now, these payroll taxes would be invested in government securities and would yield interest down the road. The combination of future taxes and future interest returns would pay for the rising future benefit costs. Under present actuarial estimates, an immediate 1.9 percent increase in the combined payroll tax rate is necessary to finance the present benefit schedule for the next seventy-five years.

Although this approach is a simple and straightforward way to lower consumption and raise national saving, it is not altogether appealing. For economists, it introduces the issue of taxrate distortions. As marginal tax rates increase, incentives for people to work and be

productive could be reduced. Social security taxes may not operate like other taxes in this regard, because people do get the money back, albeit with some redistribution. Moreover, although going from 12.4 percent to 14.3 percent may not seem terribly significant, we must remember that the overall ratio of federal taxes to national output is about 20 percent now, and this increase will come on top of these other taxes. The cost of tax distortions is usually felt to depend on the square of marginal tax rates. Hence, though the combined tax rate of 21.9 percent is only 10 percent higher than the present tax rate, the square of these tax rates is 20 percent higher. Moreover, tax rates cannot be raised forever. At some point, every country with an aging population has to get off what we might call the tax-and-spend treadmill. Indeed, impending tax burdens look less onerous for the United States than for other developed countries, mainly because the United States has until now held the line better against tax and benefit increases. Finally, for what it is worth, tax increases are a political anathema: At this point, no politician of either party would give this approach even passing consideration.

In the set of recommendations accompanying the report of the 1994-96 Advisory Council, I tried to come up with an alternative way to raise national saving. Instead of raising payroll tax rates, I suggested that a more popular approach might be mandatory individual accounts held on top of social security. Because individuals would own these accounts, they might not think of them as tax increases. Moreover, individuals would be free to invest these funds in a constrained set of stock and bond index funds, much as happens today in employer-controlled defined-contribution private pension accounts. Even if the investments were confined to bonds, the funds would represent new saving, and their returns would be much higher than present payroll contributions to the pay-as-you-go system. Permitting stock market investments as well would allow individuals to take advantage of what until now have been greater returns on stocks than on bonds, though as I argue below, these differential returns on equities may not be as great in the future as they have been in the past.

However, it would cost social security more to administer a system of individual accounts than to administer the present system. Since the accounts would be separate from the social security trust fund, there would also need to be some gradual cuts in the growth of benefits over time to bring the trust fund into long-term actuarial balance. These cuts could be made by adjusting the normal retirement age as described above, and also trimming benefits to high-income individuals, leaving low-wage and disability benefits largely intact. I designed the combination of the returns from the individual accounts and the benefit cuts to leave overall future retirement payments roughly constant as a share of total output.

President Clinton suggested an approach that might be more palatable politically. He proposed voluntary saving accounts that would carry a tax subsidy and be matched. To limit costs, the voluntary accounts would be available only to lower-income workers, who now have the lowest levels of pension saving. But, at the same time, voluntary is voluntary. Only about one-quarter of all low-income households now use freely available tax-subsidized Individual Retirement Accounts, and only about 40 percent use 401(k) plans that carry a tax subsidy and are also matched by employers. Unlike mandatory accounts, this voluntary approach would not ensure that all underfunded workers looking at reductions in their retirement standard of living would choose to contribute to the new individual accounts. For the same reason, this approach and other voluntary measures might raise national saving relatively little.

President Clinton also proposed two measures to deal with the actuarial problems of the social security trust fund. Rather than raising payroll taxes, he would have made transfers of general federal revenues to the social security trust fund. If these transfers were not financed by new borrowing, they would effectively finance added benefit costs through higher federal taxes or lower government spending than would otherwise be the case. Provided that there were offsetting cuts in the general government budget, these transfers should raise national saving, just as would higher payroll taxes. At the same time, the same considerations suggest that there could be some added tax distortions.

Transferring general revenues would imply that for the first time revenues from outside normal trust fund sources would be used to finance social security benefit payments. There is nothing intrinsically wrong with broadening the tax base beyond the payroll tax, but there is a potential problem in breaching the trust fund limits. Until now, the social security trust fund has been self-financing. The present value of all present and future benefit payments has equaled the value of existing stocks of assets plus the present value of present and future tax revenues. This long-run budget constraint has seemed to limit the growth of benefit payments. If general revenue transfers were to be introduced, it might become much harder to limit these transfers in the future. This could be a backdoor way of putting the social security system on just the tax-and-spend treadmill that politicians are trying to avoid and that many other countries have not avoided.

President Clinton also proposed to invest some of social security's assets directly in common stock index funds instead of government securities. This reinvestment plan raises several new issues. First, unlike the add-on individual accounts proposed above, this plan would involve equity investment without underlying new saving. As such, it would represent only a transfer of wealth with the private sector, not a creation of new national wealth. Second, because the central fund, and not individuals, would own the equities, the direct government ownership of common stock might threaten normal business-government separations. Third, as with the individual accounts, one can ask whether future returns to equities will continue to exceed those on bonds. There is no doubt that stocks have outperformed bonds in the past, but at this point earnings-price ratios on stocks have been driven close to real interest rates on bonds, in the view of many financial experts providing inadequate compensation for the greater risk on stocks. In this sense, the expected future risk-adjusted returns on stocks may not exceed those on bonds by very much.

President Bush discussed social security in his presidential campaign, but at this point has not been specific about how he would reform the system. The Administration's budget document gives a few general principles:

- Reform must not change benefits for current retirees or those nearing retirement.
- Social security payroll taxes must not be increased.
- Social security trust funds must not be invested in private assets.
- Reform should address both the long-term actuarial needs of the system and intergenerational inequities.
- Reform must include voluntary personal retirement accounts that are individually controlled.

President Bush is proposing an advisory commission to work out details within these limits. Though at this point it is impossible to predict what this commission will propose, there is one existing plan is consistent with these guidelines. The Breaux-Gregg-Kolbe-Stenholm

proposal submitted to the Congress in 2000 fits the bill. The proposal has two main components:

- Two percentage points of the payroll tax would be devoted to individual accounts-known as "carve out" individual accounts.
- Net benefit reductions would be used to bring social security into actuarial balance.

The advantages and disadvantages of such a system would be similar to those of the plan I recommended, with two important exceptions. First, because the individual accounts are not added onto, but carved out of, the present payroll tax, there would be no immediate increase in national saving, though there could be in the future as the growth in benefits is cut. Second, because some of the present payroll tax would be diverted to individual accounts, the future growth of benefits would need to be cut much more than in my plan to bring the social security system into long-term actuarial balance. These cuts would likely entail some combination of an even higher normal retirement age and a further reduction in benefits across the income scale, but other trimmings may also be required.

These competing approaches have clear differences, but they are not so divergent that compromises are out of the question. One central issue is that of equity investment: How profitable will it be in the future, as opposed to the past? Will it be profitable enough to account for the greater risk on stocks? And, if it is done, should it be done through individually owned accounts or through central fund investment? Individual accounts are more expensive to run, and they may at some point fray the political compromise underlying social security--a general program benefiting all. At the same time, they avoid the problem of political interference that may result from central fund equity investment, if the government becomes a huge, and perhaps the largest, stockholder for most U.S. corporations.

Then there is the national saving issue, which I think is central. And here is a potential pitfall—the approaches with the most political popularity may also be those with the least effect on national saving. The least popular approach involves payroll tax increases to prefund benefits. The mandatory add-on individual accounts have also not proven very popular and also clearly involve new saving. Switching to voluntary individual accounts may be a reasonable political compromise, but it also involves much less new saving. Covering the actuarial deficit by general revenue financing should raise national saving, at least if the non-social-security portion of the federal budget is suitably altered, but it may simultaneously weaken the fiscal discipline that limits the growth of social security benefits. And it, too, has not proven popular. Carving the individual accounts out of existing payroll taxes may represent a political compromise, but it does not raise national saving.

Conclusion

Social security has been a huge success in the twentieth century, arguably the largest and most popular social program the government has ever adopted. Its reach is now nearly universal, it has pulled millions of aged individuals out of poverty, and it forms a retirement safety net for virtually all U.S. workers.

The history of social security in the twentieth century has been one of program growth--of tax rates, benefit levels, and coverage levels. But times are changing. At this point the system is nearing maturity and is confronted with a new problem--the massive aging of the U.S. population. We could respond to this population aging, and attendant rise in payroll tax

rates necessary to pay for future benefits, by further increases in payroll tax rates, as was the case throughout most of the twentieth century. Or we could try some new approaches, such as individual accounts, general revenue transfers, or various mechanisms for investing in equities. All of these can, in principle, pay for the presently scheduled level of future benefits and preserve the actuarial soundness of the social security trust fund. But only some of them imply new national saving, the high rates of return on this new saving, and new investments in U.S. productivity. Our hardest job now is to find reform measures that really generate this new saving.

Footnotes

- <u>1</u> The actuarial numbers come from the most recent annual report of the Social Security and Medicare Board of Trustees, 2001.
- 2 My own argument is given in more depth in Gramlich, 1998.
- 3 One way is given by Burkhauser and Smeeding, 1994.
- 4 Social Security and Medicare Board of Trustees, 2001.
- <u>5</u> Samuelson, 1958.
- 6 Gramlich, 1998, pp. 58 ff...
- 7 Advisory Council on Social Security, 1997.

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